AFTERNOON SESSION

21 1

(SUBJECT PROCEEDINGS RESUMED AT 2:00 P.M.)

THE COURT: SINCE OUR RECESS AT ABOUT 10:15 THIS MORNING, I'VE HAD AN OPPORTUNITY TO GO THROUGH THE PAPERS THAT WERE SUBMITTED TODAY AND I'M READY TO PROCEED. MR. ZIMMERMAN AND MR. SAILER, DO YOU WANT TO PROCEED, OR WOULD YOU PREFER TO HAVE THE COMMISSION PROCEED?

MR. SAILER: WELL, YOUR HONOR, AS I UNDERSTAND IT,
THE COMMISSION HAS NO WITNESSES AND WE HAVE, AS YOUR HONOR
KNOWS, A BRIEF DEMONSTRATION AND AS I ADVISED YOUR CHAMBERS
AT NOONTIME, I INTEND TO ASK THE SAME GENTLEMAN WHO GIVES THE
DEMONSTRATION ABOUT SIX SUBSTANTIVE QUESTIONS. I HAVE SO
ADVISED THE COMMISSION THE MOMENT I MADE THAT DECISION.

THE COURT: VERY WELL.

MR. SAILER: SO WE ARE READY TO PROCEED, YOUR HONOR.
THE COURT: YOU MAY PROCEED.

MR. SAILER: LET ME ASK YOUR HONOR'S PLEASURE. THE

DEMONSTRATION, I WOULD THINK, WOULD BE MUCH CLEARER, SIMPLER,

AND EASIER IF IT WERE NOT DONE IN AN INTERROCATIVE MODE. IT

IS PURELY FOR BACKGROUND AND SINCE WE'VE ALL BEEN TALKING ABOUT

ACS TECHNOLOGY HERE FOR DAYS, IT'S PURELY TO SHOW WHAT A VARIABL

SPEED CONTROLLER IS. AND WITH YOUR HONOR'S PERMISSION, I

WOULD LIKE MR. RICHARD BAKER WHO IS THE INVENTOR OF THE

TECHNOLOGY TO SIMPLY IN A NARRATIVE WAY DEMONSTRATE IT. I,

THEREAFTER, WILL REQUEST PERMISSION TO PUT HIM VET BRIEFLY ON

RECORD, PLEASE?

3

4

5

6

9

11

12

13

14

17

18

19

20

21

22

23

24

RICHARD H. BAKER, 26 WILDWOOD DRIVE, BEDFORD, MASSACHUSETTS.

- AND BY WHOM ARE YOU EMPLOYED, MR. BAKER?
- I AM CONSULTANT TO THE EXXON CORPORATION. Α
- SPECIFICALLY EXXON ENTERPRISES? 0
- YES.
- AND IS THAT A FULL-TIME EMPLOYMENT?
- YES.
- AND HOW LONG, APPROXIMATELY, HAVE YOU BEEN EMPLOYED Q FULL-TIME BY EXXON ENTERPRISES?
 - - SINCE NOVEMBER 1, 1976, ALMOST THREE YEARS.
 - AND PRIOR THERETO, WHAT WAS YOUR EMPLOYMENT?
- I WAS ON THE STAFF OF THE MASSACHUSETTS INSTITUTE OF
- TECHNOLOGY AS A LECTURER IN THE DEPARTMENT OF ELECTRICAL 15 ENGINEERING. 16
 - DOES THE TERM, "ACS TECHNOLOGY," MEAN ANYTHING TO YOU?
 - YES.
 - AND WHAT DOES IT MEAN TO YOU?
 - IT MEANS AC SYNTHESIS, A METHOD OF SYNTHESIZING WAVE FORMS TO DRIVE ELECTRIC MOTORS.
 - AND HAVE YOU HAD ANY -- PLAYED ANY PART IN THE Q DEVELOPMENT OF THAT TECHNOLOGY?
 - WELL, YES, I'VE BEEN WORKING ON THIS FOR TEN YEARS AT MIT AND HERE AT EXXON.

OF AN ACTUAL SITUATION. BECAUSE IT'S PORTABLE, WE HAD TO MAKE
IT SMALL. THE EQUIPMENT CONSISTS OF A SMALL RESERVOIR
PARTIALLY FILLED WITH LIQUID. THE LIQUID IS DRAWN FROM THE
TANK BY A CENTRIFUGAL PUMP, THIS WHITE OBJECT HERE (INDICATING),
DRIVEN BY A MOTOR, AN ORDINARY ELECTRICAL AC MOTOR.

IN THE ACTUAL SITUATION, THIS MOTOR AND PUMP ARE VERY LARGE. A 25 HORSEPOWER MOTOR IS ABOUT THIS BIG AND ROUND AND LONG (DEMONSTRATING) AND WEIGHS ABOUT 500 POUNDS.

THE PUMP WOULD WEIGH OVER A HUNDRED POUNDS. THIS IS A ONE-EIGHTH HORSEPOWER, A SMALL ONE. THE PUMP FORCES LIQUID THROUGH THIS FLOW METER AND THIS SILVER BOBBIN WILL RISE WHEN THE LIQUID IS FLOWING AND ITS LEVEL INDICATES THE RATE OF FLOW. THE LIQUID THEN IS FORCED THROUGH A CONTROL VALVE WHICH YOU CAN OPEN AND CLOSE, A VALVE SIMILAR TO SHUTTING OFF THE WATER IN THE KITCHEN SINK. THE LIQUID IN A REAL CASE GOES SOMEWHERE ELSE, BUT BECAUSE IT IS A PORTABLE MODEL, WE PUT IT BACK IN THE SAME TANK.

FINALLY, THERE IS A WATT METER HERE TO MEASURE THE TOTAL ELECTRIC POWER CONSUMED BY THE MACHINE. NOW AN INDUSTRIAL PUMPING APPLICATION FOR PURPOSES OF CONTROL, IT IS NECESSARY THAT LIQUIDS BE PUMPED AT A VARIABLE RATE. WE WILL NOW DEMONSTRATE HOW THIS IS DONE IN INDUSTRY. WE PLUG IN THE MOTOR TO A NORMAL 120 VOLT 60-CYCLE POWER THAT'S COMING FROM THE OUTLET (INDICATING). THE FLOW INDICATOR SCALE IS 85, INDICATING FULL FLOW. THE MOTOR IS RUNNING AT FULL SPEED.

IT IS DRAWING -- I KNOW THIS IS DIFFICULT TO SEE, BUT THE FULL SCALE IS 300 WATTS. THIS IS ZERO WATTS. STRAIGHT-UP IS 1 150 WATTS. THE MOTOR IS DRAWING ABOUT 185 WATTS OF POWER.

NOW THE WAY INDUSTRY DOES TODAY, COMMON PRACTICE IS TO CHOKE THE FLOW OF LIQUID BY CLOSING THE VALVE. AND IF YOU WATCH THE INDICATOR, YOU WILL SEE THAT THE FLOW RATE CHANGES. BUT VERY IMPORTANTLY, THE POWER CONSUMED BY THE MOTOR DOES NOT CHANGE WHEN YOU DO THIS. IT STAYS ABOUT THE SAME. THIS IS ANALOGOUS TO DRIVING AN AUTOMOBILE ALWAYS FULL-THROTTLE! THE THROTTLE FULL-CLOSED, AND CONTROLLING THE SPEED OF THE CAR 10 WITH THE BREAKS. WHAT HAPPENS IS YOU USE EXTRA GASOLINE AND 11 THE BREAKS GET HOT. IN THIS CASE, THE MOTOR IS ALWAYS RUNNING 12 FULL TILT AND WE CHANGE THE FLOW RATE BY CHOKING THE OUTPUT. 13 IT WORKS WELL. THAT'S WHAT THEY USE IN INDUSTRY, BUT IT'S 14 VERY INEFFICIENT BECAUSE THERE'S NOT MUCH OUTPUT POWER AND 15 THERE'S A LOT OF INPUT POWER. THAT'S THE WAY IT IS COMMONLY 17 DONE TODAY.

NOW IT IS WELL KNOW THAT IF WE COULD CONTROL THE 19 SPEED OF THE PUMP, THE SPEED OF THE MOTOR, PUMP SLOWER, THE LIQUID WOULD FLOW SLOWER. WE WOULDN'T HAVE TO CHOKE WITH THE VALVES. THIS IS DONE SOMETIMES IN INDUSTRY WITH DC MOTORS FOR THOSE LIQUIDS THAT YOU CAN'T CHOKE DOWN WITH THE VALVES. IT WOULD BE DAMAGING. BUT THE VAST MAJORITY OF MOTORS IN INDUSTRY ARE AC MOTORS. THEY ARE MORE RELIABLE, LESS EXPENSIVE AND THEY WORK BETTER. AND IT'S ALSO WELL KNOWN THAT THERE ARE

18

21

25

1 TECHNIQUES TO CONTROL THE SPEED OF AN AC MOTOR. IT'S CALLED THE VARIABLE SPEED DRIVE. THESE DRIVES ARE ON THE MARKET, BUT 3 THEY ARE RELATIVELY LARGE, RELATIVELY INEFFICIENT, AND THEY ARE QUITE EXPENSIVE.

4

5

6

12

13

14

16

20

23

25

THIS IS A VARIABLE SPEED DRIVE MADE WITH THE ACS TECHNOLOGY. IN THIS BOX ARE STANDARD COMMERCIALLY AVAILABLE PARTS. IT CONSISTS OF A MICROPROCESSOR, A COMPUTER ON A SILICON CHIP, IF YOU WILL, AND POWER TRANSISTORS. MICROPROCESSORS ARE CALCULATED--CALCULATES THE ENERGY THAT THE MOTOR NEEDS, THE AMOUNT OF ELECTRICITY, AND THE POWER TRANSISTORS REGULATE THE FLOW TO THE MOTOR. THIS BOX HAS NOW BEEN SET TO PUT OUT THE SAME KIND OF POWER AS THE HOUSE WALL OUTLET, 120 VOLTS, 60 HERTZ.

WE WILL NOW PLUG THE MOTOR INTO THE ACS HERE. AGAIN, YOU HAVE FULL FLOW AT ABOUT THE SAME POWER. HOWEVER, INSTEAD OF CHOKING THE VALVE WHICH WE COULD DO, WE LEAVE IT FULL OPEN AND WE TURN DOWN THE SPEED OF THE MOTOR. NOW THE FLOW GOES DOWN AND SO DOES THE POWER INPUT. THE FURTHER DOWN YOU GO, THE LESS THE POWER. THE SETTING IS AT 50 PERCENT. WE ARE DRAWING ABOUT 70 WATTS, INSTEAD OF THE 185, FOR A SAVING OF 115 WATTS, OR TWO-THIRDS OF THE ELECTRICAL INPUT. 21 | AGAIN, THIS IS LIKE THE CAR WHERE INSTEAD OF CHOKING THE OUTPUT PUTTING ON THE BREAKS, YOU TAKE YOUR FOOT OFF THE GAS PEDAL. THIS IS AN ELECTRONIC THROTTLE AND IT THROTTLES BACK THE MOTOR AND SAVES ENERGY.

THIS IS IMPORTANT BECAUSE IN INDUSTRY PUMPS NEVER RUN THE FULL SPEED, ONLY ON STARTUPS. THEY USUALLY RUN BETWEEN 80 PERCENT AND 30 PERCENT CAPACITY. THEREFORE, A LOT OF 4 ENERGY CAN BE SAVED.

IN CONCLUSION, I WOULD LIKE TO SAY THAT THE ACS TECHNOLOGY IS IMPORTANT. IT IS WELL KNOWN THAT ELECTRONIC SPPED DRIVES SAVES ENERGY AND COULD MAKE MOTORS RUN AT VARIABLE RATES. THE ACS'S TECHNOLOGY IS IMPORTANT BECAUSE IT'S INEXPENSIVE. RIGHT NOW VARIABLE SPEED DRIVES ARE NOT USED WIDELY IN INDUSTRY BECAUSE THEY ARE NOT COST-EFFECTIVE. THIS IS A CALCULATOR. IT IS A DIGITAL CALCULATOR. IT CALCULATES THE POWER TO THE MOTOR THE WAY A HAND-HELD CALCULATOR CALCULATES DATA. IN FACT, WE CALL IT POWER CALCULATION, OR POWER 13 PROCESSOR. THIS IS IMPORTANT TO INDUSTRY BECAUSE 27 PERCENT 14 OF ALL THE ELECTRICAL ENERGY USED IN THE UNITED STATES IS 15 USED BY INDUSTRY AND 85 PERCENT OF THAT ENERGY IS USED BY MOTORS, ONE HORSEPOWER AND LARGER. THERE ARE 20 MILLION 17 MOTORS, LARGE MOTORS, IN INDUSTRY TODAY AND THEY ARE GOING IN 18 AT THE RATE OF TWO MILLION PER YEAR. FIFTY-FIVE PERCENT OF THESE MOTORS ARE USED IN PUMPS, OR 11 MILLION OF THEM. MUCH OF THAT ENERGY CAN BE SAVED, AS WE HAVE DEMONSTRATED. IN ADDITION, THERE ARE SEVERAL MILLION MORE MOTORS USED IN VOLUME CONTROL OF AIR, VARIABLE VOLUME CONTROL, IN COMPRESSORS, IN REFRIGERATION IN INDUSTRY. THESE APPLICATIONS CAN ALSO ENJOY SIMILAR SAVINGS THROUGH VARIABLE SPEED DRIVES. 000002490

19

20

21

22

which states: "THUS FOR A LICENSEE THAT IS NOT PRESENTLY IN

THE DRIVE INDUSTRY, I ESTIMATE THAT IT WILL TAKE TWO YEARS

FROM THE TIME A LICENSE IS ISSUED TO PRODUCE A MARKETABLE

5 HORSEPOWER UNIT SIMILAR TO THE ONES THAT EXXON IS NOW

TESTING."

DO YOU HAVE AN OPINION AS TO THE TRUTH OR FALSITY
OF THAT STATEMENT?

A YES, I DO.

- AND WHAT IS YOUR OPINION?
- A I BELIEVE THAT THAT TIME ESTIMATE IS GROSSLY OVERESTIMATED.
- Q ASSUMING A COMPANY NOT NOW IN THE DRIVES BUSINESS
 BUT NOW IN THE ELECTRICAL EQUIPMENT INDUSTRY OR BROADLY IN THE
 ELECTRONICS INDUSTRY, WOULD YOU HAVE AN OPINION AS TO HOW LONG
 IF THE KIND OF TECHNOLOGY TRANSFER WE ARE TALKING ABOUT WERE
 MADE IT WOULD IN FACT TAKE FOR SUCH A LICENSEE TO PRODUCE A
 MARKETABLE 25 HORSEPOWER UNIT SIMILAR TO THE ONES THAT EXXON
 IS NOW TESTING? DO YOU HAVE AN OPINION, I FIRST ASK?
 - A YES. I BELIEVE IT WOULD NOT TAKE OVER FOUR MONTHS.
- Q NOW THE AFFIDAVIT GOES ON TO SAY THAT THE CORRESPONDING PERIOD, I.E. THE PERIOD TO PRODUCE A MARKETABLE 25 HORSEPOWER UNIT AFTER TECHNOLOGY TRANSFER, FOR A CURRENT DRIVE MANUFACTURER WOULD BE APPROXIMATELY ONE YEAR. DO YOU HAVE AN OPINION AS TO THE TRUTH OR FALSITY OF THAT STATEMENT?
 - A I BELIEVE THAT IS, ALSO, OVERESTIMATED.

- DO YOU HAVE AN OPINION AS TO APPROXIMATELY HOW LONG THE PERIOD WOULD, IN FACT, BE?
 - ABOUT TWO MONTHS.
- I THEN DRAW YOUR ATTENTION TO THE NEXT SENTENCE OF $_{5}^{\parallel}$ THE AFFIDAVIT WHICH STATES THAT, "FOR BOTH A NEW ENTRANT AND 6 A CURRENT DRIVE MANUFACTURER, I ESTIMATE IT WILL TAKE ANOTHER T YEAR AFTER INTRODUCING THE 25 HORSEPOWER UNIT TO THE MARKET 8 TO PRODUCE A MARKETABLE 50 HORSEPOWER UNIT." DO YOU HAVE AN 9 OPINION AS TO THE TRUTH OR FALSITY OF THAT STATEMENT?
 - A YES, I DO.

15

- Q AND WHAT IS YOUR OPINION?
- I BELIEVE THAT THAT IS OVERESTIMATED. I BELIEVE IT WOULD BE A VERY SHORT PERIOD.
- Q TAKING THE PERIOD, OR A PERIOD, SUBSEQUENT TO THE PRODUCTION OF A MARKETABLE 25 HORSEPOWER UNIT, ARE YOU ABLE TO AT LEAST ROUGHLY QUANTIFY THE ADDITIONAL PERIOD THAT YOU 17 THINK WOULD BE INVOLVED BEFORE SUCH A LICENSEE COULD PRODUCE 18 A 50 HORSEPOWER UNIT?
- YES, I CAN. ONE OF THE ADVANTAGES OF THE ACS TECHNOLOGY IS THAT IT'S DIGITAL COMPUTER TECHNOLOGY. IT WOULD ONLY TAKE ABOUT TWO WEEKS.
 - TWO ADDITIONAL WEEKS? 0
 - TWO ADDITIONAL WEEKS.

MR. SAILER: I HAVE NO FURTHER QUESTIONS.

THE COURT: DOES THE COMMISSION HAVE SOME QUESTIONS?

A THAT'S A VERY DIFFICULT QUESTION. YOU SEE, YOU'RE

ON THE THRESHOLD OF POWER LOGIC. THE ACS TECHNOLOGY IS A

DIGITAL TECHNOLOGY, LIKE THE CALCULATOR. THE ENERGY-SAVINGS

IT AFFORD IS VERY USEFUL AND I BELIEVE THAT A LOT OF PEOPLE

ARE GOING TO GO THIS WAY. THIS IS THE BEGINNINGS OF A

POWER PROCESSING INDUSTRY LIKE THE DATA PROCESSING INDUSTRY

WAS SEVERAL YEARS AGO.

Q ARE YOU IN A POSITION TODAY TO MARKET ACS TECHNOLOGY
AT EXXON? COULD YOU, IF YOU WERE GIVEN A PRODUCTION FACILITY,
PUT SOME ACS DRIVES TOGETHER AND MARKET THEM IN UNITS OF -IN PRODUCTION LOTS OF, LET'S SAY, A THOUSAND AND GO OUT AND
SELL THEM THE WAY THEY ARE TODAY, OR DO YOU HAVE FURTHER TESTIN
TO DO? DO YOU HAVE FURTHER RESEARCH TO DO? CAN YOU IMPROVE
UPON THEM?

A THAT'S A SOMEWHAT COMPLICATED QUESTION. I AM THE INVENTOR. MY WHOLE LIFE HAS BEEN IN RESEARCH AND DEVELOPMENT. I AM NOT A MARKETING MAN, OR PRODUCTION MAN.

- O YOU SAID YOU ARE NOT A PRODUCTION MAN?
- A NOT A PRODUCTION SPECIALIST, NO.
- Q YOUR AREA OF SPECIALTY IS REALLY RESEARCH AND DEVELOPMENT, ISN'T THAT CORRECT?
 - A THAT'S CORRECT.

- Q SO YOU ARE NOT FAMILIAR WITH THE DIFFICULTIES OF PUTTING THIS TECHNOLOGY INTO ACTUAL PRODUCTION, IS THAT CORRECT
 - A WELL, I'VE HAD A LITTLE PRODUCTION EXPERIENCE. YOU

- Q DO YOU KNOW IF UNDER THE LICENSE AGREEMENT, UNDER 2 WHICH MIT LICENSED THOSE PATENTS TO EXXON, WHETHER EXXON HAS 3 THE RIGHT TO SUBLICENSE THOSE PATENTS TO ANYONE ELSE?
 - A I NEVER READ THE AGREEMENT. I DON'T KNOW.
 - Q YOU DON'T KNOW IF THERE ARE SUBLICENSING RIGHTS?
 - A I HAVE NO KNOWLEDGE OF THE AGREEMENT.
- Q YOU SAID BEFORE THAT THE ACS DEVICE, WHICH WE SEE

 THERE (INDICATING), CAN SAVE ENERGY BY CONTROLLING THE AMOUNT

 OF ELECTRICITY THAT GOES TO THE MOTOR? ISN'T THAT CORRECT?
 - A YES.
- $\rm L_{\frac{1}{2}}$ Q doesn't any AC drive, or DC drive, control the AMOUNT $\rm 12^{\circ}$ of energy that goes to a motor in order to vary its speed?
 - A YES.

- Q AND SO ISN'T IT TRUE THAT ANY EVSD DEVICE CAN SAVE

 ENERGY BY CONTROLLING THE AMOUNT OF ELECTRICITY THAT GOES TO A

 MOTOR AND THAT THE ACS DEVICE IS ONLY ONE TYPE OF A LARGE

 NUMBER OF TYPES OF EVSD DEVICES?
- A IT IS WELL-KNOWN THAT AN AC MOTOR CAN MADE TO RUN

 AT VARIABLE SPEED IF YOU CONTROL BOTH THE VOLTAGE AND THE

 FREQUENCY FED TO THE MOTOR. THERE ARE DEVICES ON THE MARKET.

 THEY ARE RATHER COMPLEX. THIS TECHNOLOGY IS ALL DIGITAL. IT'S

 LIKE A COMPUTER TECHNOLOGY. IT'S MUCH SIMPLER THAN THE OLDER

 TECHNOLOGY.
 - Q ARE YOU FAMILIAR WITH THE LSI DRIVE MANUFACTURER BY

A VERY LITTLE, YOUR HONOR. HE WAS THERE ACTIVE AT 1 MIT A LONG TIME AGO BEFORE I WAS ACTIVE IN THIS AREA. BUT YOU KNOW HIM? 0 A I KNOW HIM WHEN I SEE HIM. I HAVE MET HIM ONCE, OR 5 TWICE. Q WHEN YOU DESCRIBED THE CONTROL--AND I'M REFERRING TO THAT BOX--YOU ARE REFERRING TO THE BOX, ALONE, AND YOU ARE NOT REFERRING TO THE MOTOR AS WELL, ARE YOU? g i A THAT IS CORRECT. _ 10 ... Q AND WHEN YOU USE THE TERM, "DRIVE," YOU MEAN THE 11 CONTROL, OR DO YOU MEAN THE CONTROL PLUS THE MOTOR? A I MEAN ELECTRONICS, VARIABLE SPEED DRIVE, THE ELECTRONICS. 13 # O BUT NOT THE MOTOR? 14 15 A NO, SIR. 16 0 IN ANY OF YOUR PROTOTYPES, HAS THE CONTROL BEEN INCORPORATED IN THE MOTOR, ITSELF? A NOT AS PART OF THE MOTOR, PER SE. 18 9 Q BUT IT'S ALWAYS SEPARATE AND DISTINCT? A YES. THAT'S CORRECT. O AND HOW BIG A PROTOTYPE HAVE YOU MADE IN TERMS OF THE MOTOR TO WHICH IT WOULD BE ATTACHED? A IN TERMS OF HORSEPOWER . . . O THAT'S CORRECT.

. . . 100 HORSEPOWER.

- Q YOU'VE GONE UP AS HIGH AS 100 HORSEPOWER?
- A YES, YOUR HONOR.

21 5

- Q SO I TAKE IT THAT FROM YOUR INVESTIGATION, YOU WOULD ENVISION THAT IT COULD APPLY TO MOTORS OF ANY HORSEPOWER, IS THAT CORRECT?
 - A YES, I BELIEVE IT CAN GO UP TO THOUSANDS OF HORSEPOWE
- Q HOW MANY PATENTS ARE INVOLVED IN THIS CONTROL THAT

A THERE WERE SIXTEEN ORIGINALLY AT MIT. AT EXXON,
WE HAVE FILED FOR TWELVE, I BELIEVE. FOUR HAVE ISSUED AND
THERE ARE ANOTHER TWENTY IN PREPARATION. THE TOTAL NUMBER IS
56.

Q ALTHOUGH THIS IS NOT YOUR PROVINCE, NAMELY THE

TRANSFER OF TECHNOLOGY, BUT HOW MANY PATENTS WOULD BE INVOLVED

IN THE TRANSFER OF ACS TECHNOLOGY?

A WELL, THERE ARE SEVERAL KEY PATENTS AND THEN SOME DETAIL CIRCUIT PATENTS. I WOULD ASSUME THAT ALL OF THEM WOULD BE, BUT I DON'T KNOW.

Q FOLLOWING ALONG THAT QUESTION, HOW MUCH IN TERMS

OF PERSONNEL WOULD BE REQUIRED TO MAKE A TECHNOLOGY TRANSFER

EFFECTIVE -- AND I'M TALKING ABOUT THE LEASING, OR THE LENDING

OF EXXON INDIVIDUALS TO A PARTICULAR LICENSEE, PROPOSED

LICENSEE?

A I BELIEVE SURPRISINGLY FEW AND THE REASON IS THAT THIS IS A VERY SIMPLE TECHNOLOGY. IT'S DIGITAL. IT'S SIMPLY $0000025\,i\,0$

SE ALL SOLID-STATE, A CALCULATOR, A LITTLE COMPUTER CONTROLLING 2 TRANSISTORIZED SWITCHES, AND MOST OF INDUSTRY ARE FAMILIAR 9 WITH BOTH OF THESE VERY INTIMATELY. THE KEY TO THE ACS IS + THAT IT'S A DIFFERENT CONFIGURATION. IT WAS A DIFFERENT CONNECTION PATTERN, IF YOU WILL, TO THE SYSTEM. ONCE YOU 6 KNOW THAT PATTERN, IT'S VERY EASY TO PRODUCE IT.

 $\ensuremath{\mathtt{Q}}$. In Terms of hours or days, how much would be involved a IN ACTIVITY BY EXXON PERSONNEL TO MAKE A TECHNOLOGY TRANSFER 9 EFFECTIVE?

A I BELIEVE . . .

Q WELL, FIRST OF ALL, IT WOULD DEPEND ON HOW $12\ ^{\circ}$ KNOWLEDGEABLE THE PROPOSED LICENSEE IS IN THIS PARTICULAR LINE 13 OF BUSINESS, ISN'T IT?

A (NODDING.)

14

17 |

Q LET'S ASSUME THEY ARE ALREADY IN THE DRIVE BUSINESS 16 BUT THEY ARE INTERESTED IN BEING A PROPOSED LICENSEE OF YOUR TECHNOLOGY . . .

A IF THEY ARE ALREADY . . .

. . . HOW LONG WOULD ONE, OR MORE INDIVIDUALS FROM EXXON HAVE TO SPEND AT SUCH A PLANT?

A IF THEY ARE ALREADY IN THE DRIVE BUSINESS, VERY LITTLE. WHEN SOMEONE SEES WHAT WE DO, IT'S READILY APPARENT HOW IT'S DONE AND THE ADVANTAGES OF IT.

Q WELL, HOW DID YOU GET A PATENT IF IT'S ALL THAT

READILY APPARENT?

IN THE UNITED STATES COURT OF APPEALS FOR THE DISTRICT OF COLUMBIA CIRCUIT

United States Court of Appeals
for the District of Columbia Circuit

No. 80-2043

FILED NOV 3 1980

FEDERAL TRADE COMMISSION,

GEORGE A. FISHER

Plaintiff-Appellee,

v.

EXXON CORPORATION,

Defendant-Appellant.

On Appeal from the United States District Court For the District of Columbia

SUPPLEMENTAL APPENDIX OF APPELLEE

JAMES H. SNEED Acting General Counsel

W. DENNIS CROSS Assistant General Counsel

MICHAEL A. SCHLANGER Assistant Director Bureau of Competition

ERNEST A. NAGATA
Deputy Assistant Director
Bureau of Competition

Federal Trade Commission Attorneys for Appellee

Of Counsel:

DAVID W. LONG
DANIEL S. KOCH
RICHARD L. SIPPEL
JOHN R. METZ
KAREN L. CHAPMAN
Attorneys
Bureau of Competition

November 3, 1980